

2025 Preliminary Agenda – NatGas To Power Forum

<u>Monday, November 17</u>	
7:00 am - 8:00 am	Networking with the Industry: Registration and Continental Breakfast
8:00 am - 8:15 am	Welcome & Overview: Christy Coleman , <i>Vice President</i> , NatGas To Power Forum
8:15 am - 9:15 am	Opening Keynote: Fueling the Future: Gas, Grids, and Growth in the AI Age Robert Gaudette, Executive Vice President, President of NRG Business and Wholesale Operations, explores the topic of the state of energy today and our collective path forward. Speakers: Robert J. Gaudette , <i>Executive Vice President, President of NRG Business and Wholesale Operations</i> , NRG Energy Inc.
9:15 am – 10:30 am	Panel: Fueling Intelligence: Natural Gas Supply in the Age of AI Data Centers As artificial intelligence continues to reshape industries, the infrastructure powering its growth demands urgent attention. This panel brings together energy experts, including analysts, pipeline development experts and policy experts to explore the evolving relationship between natural gas supply and the surging demand from AI-driven data centers. Panelists will unpack: • The current state and future outlook of natural gas supply chains • How AI data centers are shifting energy consumption patterns • Opportunities for collaboration between energy providers and tech developers • Environmental and regulatory considerations in scaling natural gas for digital infrastructure Whether you're in energy, tech, or policy, this session offers a timely look at how two critical sectors—natural gas and AI—are converging to shape the future of innovation and sustainability. Moderator: Orgil Batsaikhan , <i>President & CFO</i> , WTG Energy Speakers: David Braziel , <i>CEO</i> , RBN Energy LLC Jack Weixel , <i>Senior Director</i> , East Daley Analytics David Bellman , <i>Lead Researcher / Vulcan Product Lead</i> , SynMax Laura Stadler , <i>Vice President - Strategic Development</i> , Howard Energy Partners Brandon Seale , <i>Senior Advisor</i> , VoltaGrid

10:30 am – 11:00 am	Networking Break – Sponsored by Caldwell Tanks, Inc & Preload, LLC
11:00 am – 12:15 pm	Panel: Virtual Pipelines, Real Power: Natural Gas Innovations for AI Data Centers As AI data centers multiply and intensify their energy demands, traditional fuel delivery models are being reimaged. This panel explores how virtual pipelines and virtual LNG are emerging as flexible, scalable solutions to meet the growing need for reliable natural gas supply—especially in remote or grid-constrained locations. Industry leaders and energy innovators will discuss: • The mechanics and benefits of virtual pipelines and virtual LNG for distributed energy delivery • How these technologies support the rise of behind-the-meter power generation at AI data centers • Infrastructure, logistics, and regulatory considerations for deploying virtual gas solutions • The role of natural gas in balancing sustainability, reliability, and performance in AI-driven operations Join us for a forward-looking conversation on how virtual energy networks are fueling the next wave of intelligent infrastructure. Moderator: Steve Taake, <i>SVP, Commercial</i>, Edge LNG Speakers: Delvina Uka, <i>Chief Development Officer</i>, Hydria Scott Johns, <i>Chief Commercial Officer</i>, Sapphire Gas Solutions Stage Marroquin, <i>VP of Commercial and Industrial</i>, Stabilis Solutions Jeff Tounge, <i>Development Lead</i>, CPC
12:15 pm – 12:30 pm	Board Buses & Depart for Optional Afternoon Networking Activity
12:30 pm – 4:15 pm	Ranger Creek Brewing and Distilling - JR Herrera Band – Playing Live!
4:15 pm – 6:15 pm	Monday Evening Attendee Welcome Reception – Sponsored by Sequent/Williams
<u>Tuesday, November 18</u>	
7:00 am - 8:00 am	Networking with the Industry: Registration and Continental Breakfast
8:00 am – 8:15 am	Welcome and Overview: Speaker: Christy Coleman, <i>Vice President</i>, NatGas To Power Forum
8:15 am – 9:15 am	Panel: Restricted Energy, Surging Demand: Navigating the New Economics of Power As artificial intelligence accelerates its footprint across industries, the demand for reliable, scalable electricity is surging at an unprecedented pace. This panel explores the cascading effects of this transformation--how AI workloads, grid

	modernization efforts, and the pursuit of cost-effective firm energy resources are reshaping the energy landscape and intensifying the need for natural gas. We'll examine the economic consequences of inaccessible energy--resources that cannot be delivered due to transmission bottlenecks, regulatory hurdles, or market mismatches. These inefficiencies not only represent lost revenue and wasted investment, but can also hinder decarbonization goals and regional economic development. Panelists will discuss: -Why natural gas remains a critical and essential fuel in the era of AI-driven electricity demand -How data centers and intelligent infrastructure are redefining energy reliability and flexibility -The hidden costs of stranded energy and its ripple effects on local economies and national competitiveness -Policy, investment, and innovation strategies to meet firm energy needs Join us for a forward-looking conversation on how to align infrastructure and market design with the realities of a digitized, electrified future. Panelists will discuss: • Why natural gas remains a critical and essential fuel in the era of AI-driven electricity demand • How data centers and intelligent infrastructure are redefining energy reliability and flexibility • The hidden costs of stranded energy and its ripple effects on local economies and national competitiveness • Policy, investment, and innovation strategies to unlock stranded capacity and meet firm energy needs Join us for a forward-looking conversation on how to align infrastructure and market design with the realities of a digitized, electrified future Moderator: Steve Toelke, <i>Sr. VP General Manager</i>, Quantum Fuel Systems Speakers: David Bell, <i>VP of Data Center and Microgrid Development</i>, VoltaGrid Michael Krutak, <i>Principal Gas Planner</i>, Vantage Data Centers Kevin Frank, <i>Senior Counsel, Gas Reg. and Comm. Ops.</i>, NRG Energy
9:15 am – 10:45 am	Panel: Accelerating Power Development for AI Data Centers Hyperscalers On July 7, 2025, the Department of Energy released its Report on Evaluating U.S. Grid Reliability and Security concluding that current retirement schedules and exploding demands from emerging technologies and manufacturing in most regions will result in unacceptable reliability risks within five years. A recent article in Fortune Magazine highlights the catastrophic result of decades of stalled federal initiatives and misplaced energy investment priorities. American cities' power grids are so weak that technology companies are building their own power plants rather than relying on existing grids. The public is growing increasingly frustrated over increasing energy costs while energy companies prepare for a sea-change of surging demand. A Goldman Sachs report frames the crisis simply: "AI's insatiable power demand is outpacing the grid's decade-long development cycles, creating a critical bottleneck." As a result, data center developers on a fast pace are looking for "behind the meter" new construction or decommissioned natural gas fired generation plants to bring back to life.

	Federal agencies are also quickly opening up public land for the rapid development of natural gas power generation collocated with AI data centers to meet national economic and security priorities. The panel will detail initiatives underway using emergency authorities to reduce regulatory obstacles, expedite permitting, and complete construction of large-scale gas power projects. Moderator: Kevin Frank, <i>Senior Counsel, Gas Reg. and Comm. Ops.</i>, NRG Energy Speakers: Lucian Niemeyer, CEO, Building Cyber Security May Johnson-Leone, <i>Americas, GM - Consulting Services</i>, GE Vernova George Faatz, <i>Director, Market & Commercial Strategy</i>, Southern Company Chris Pilong, <i>Sr. Director of Operations Planning</i>, PJM
10:45 am – 11:15 am	Networking Break – Sponsored by Caldwell Tanks, Inc & Preload, LLC
11:15 am – 12:30 pm	Panel: Get Real: AI Data Centers, Energy Realities, and the Road to Market As AI data centers surge in scale and demand, the question isn't just if a project is real—but whether it's ready to meet the market's expectations. This panel brings together leaders from Power Generation and Fuel Solutions alongside experts in AI infrastructure, energy policy, and sustainable development to explore what it truly takes to bring an AI data center online. From grid interconnection timelines and permitting hurdles to the role of nuclear energy and renewables in powering high-density compute, we'll unpack the technical, financial, and environmental realities behind the hype. Whether you're a developer, investor, or policymaker, this session will help you separate signal from noise—and understand how to build AI infrastructure that's not only fast, but future-proof. Moderator: Ken Yagelski, <i>Director Gas Supply</i>, Southern Company Gas Speakers: Richard Bradsby, <i>SVP Power Generation and Fuel Solutions</i>, Liberty Power Innovations Rock Graham, <i>Manager Origination</i>, NRG Energy Inc. Trenton Thornock, <i>CEO</i>, Prometheus Hyperscale John Carrington, <i>Executive Chairman of the Board</i>, Enchanted Rock
12:30 pm - 2:15 pm	Keynote Lunch Round Table Discussion: Natural gas is emerging as a cornerstone of energy strategy for powering the AI Data Center Boom! This distinguished panel of two former Energy Secretaries and a former FERC Chair will discuss the aspects that Natural gas is playing in the critical role of meeting the surging energy demands of AI infrastructure. It has been described by current Department of Energy Secretary, Chris Wright as a “Manhattan Project 2.0,” underscoring the urgency to deploy <i>all available energy resources</i>—including renewables, nuclear, and especially natural gas—to support the exponential growth of data centers. Why Natural Gas Is Central to the AI Energy Strategy • Immediate scalability: Natural gas plants can be deployed faster than nuclear or large-scale renewables, making them ideal for short-term

	capacity expansion. • Reliable backup: As AI data centers require uninterrupted power, natural gas offers a dependable backup to intermittent sources like solar and wind. • Permitting flexibility: In certain states and regions, natural gas projects face fewer regulatory hurdles compared to other energy infrastructure, making them more feasible under tight timelines. AI as the New Energy Frontier • Massive power demand: AI data centers are projected to consume <i>multiples more energy</i> than traditional cloud computing, prompting comparisons to the energy intensity of Cold War-era scientific efforts. • National security framing: Leaders like Energy Secretary Chris Wright have framed the AI energy race as a geopolitical imperative, especially in competition with China. • FERC’s evolving role: Wright advocates for the government to “get out of the way” and let private innovation lead, while leveraging FERC labs and existing fossil infrastructure to accelerate deployment. Policy Implications and Bipartisan Momentum • All-of-the-above strategy: Former officials are calling for a pragmatic blend of energy sources, moving beyond partisan divides to prioritize speed and reliability. • Permitting reform: There’s growing consensus that streamlining federal approvals for natural gas and hybrid energy projects will be essential to meet AI-driven demand. Moderator: Tala Goudarzi, <i>Partner, Torridon Group, former Acting Assistant Secretary of Fossil Energy</i> Speakers: Dan Brouillette, <i>Co-Chair, The Torridon Group and Former US Secretary of Energy</i> Neil Chatterjee, <i>Former FERC Chair, Palmetto</i> Rick Perry, <i>Former Governor of Texas and Former US Secretary of Energy</i>
2:15 pm – 3:30 pm	Panel: Data Centers Driving a Unified Grid — Navigating the Energy Transformation Unprecedented growth in data centers—driven by AI, cloud computing, and digital services—is reshaping the U.S. energy landscape. This panel will explore how surging demand from hyperscalers and data centers is pressuring utilities, natural gas suppliers, and electric power groups, and what it means for grid reliability, market dynamics, and policy frameworks. The Panel will examine the following pertinent and timely topics: • Market Impacts of Data Center growth, including nat gas-fired generation, storage & demand response • Transmission upgrades to ensure reliability • Strategies for siting and interconnection, ISO implications

	including permitting and interconnection queues - Balancing gas, renewables and storage - Hybrid resources (e.g. solar; storage) and virtual power plants - Policy and regulatory considerations (Federal & State); Coordination across regulatory agencies Moderator: Sarah Miller, <i>President and CEO</i>, GPA Midstream Association Speakers: Dr. Assef Zobian, <i>General Manager of CES and CDO</i>, PowerGEM Erika Schmitt, <i>Managing Principal</i>, CAPCO Victor Jordan, <i>Vice President of Engineering</i>, Southwest Energy Ashish Sethia, <i>Global Head of Commodities Research</i>, BNEF, Bloomberg
3:30 pm – 4:45 pm	Panel: Evolving Technology, Security of Data & Physical Assets, Capturing Opportunities With Technology Solutions With the surging demand for natural gas as a vital energy source, additional attention is warranted on ensuring optimal supply and delivery infrastructure to move energy from production sources to demand centers. Market participants across the value chain are faced with challenges every day in managing assets efficiently, profitably, and securely. This includes physical as well as digital (data) assets. Fortunately, a variety of solution providers are focused on this market, and they continue to offer innovative technology solutions to solve challenges faced by asset operators. This Panel expert technology solution providers focused on energy, will identify several common challenges and provide real-life examples of technology solutions available to overcome hurdles, while improving efficiency, profitability and security. Moderator: Cleve Hogarth, <i>Principal</i>, Cleveland Advisory, LLC Speakers: Jay Bhatti, <i>President & CEO</i>, NatGasHub.com James Yu, <i>Director</i>, MRE Consulting Dhruv Venkatraman, <i>Customer Success</i>, Trellis Energy Software Jason Langella, <i>Chief Marketing Officer</i>, Tampa SEO Agency
4:45 pm – 6:45 pm	Cocktail Reception-Hosted by the Sponsors Please join our hosts, the Corporate Sponsors, at a cocktail reception in your honor. Don't make your dinner plans too early as hors d'oeuvres and an open bar will be the highlight of this extremely well attended session!
<u>Wednesday, November 19</u>	
7:00 am - 8:00 am	Networking with the Industry: Registration and Continental Breakfast
8:00 am - 8:10 am	Welcome and Overview: Speaker: Christy Coleman, <i>Vice President</i>, NatGas To Power Forum

8:10 am – 9:00 am	Opening Keynote: The New Power Equation: Data, Energy, and AI at Scale AI is reshaping how organizations handle data and how the world generates power. The rapid expansion of AI Data Centers is driving record demand for electricity and computing capacity, forcing a new alignment between digital infrastructure and the energy systems that sustain it. Oracle AI Database is at the heart of this shift, bringing AI to where data already lives, turning information into insight, automating complex decisions, and improving efficiency across industries. This keynote looks at how Oracle’s AI for Data strategy helps businesses like yours adapt to this new era of intelligent infrastructure. You’ll see how AI built into the database enables smarter, more secure operations that scale across both data systems and physical assets. As natural gas becomes the key fuel for powering AI Data Centers, we’ll explore how data and energy are coming together to create a more reliable, resilient, and intelligent foundation for the future. Speaker: Kay Malcolm, <i>Vice President, Database Product Management</i>, Oracle
9:00 am – 10:30 am	Gas Buyers Perspectives for AI Data Center Owners/Operators Historically, Data Centers have obtained power primarily from their local utility on the electric grid. However, the existing U.S. electric grid is simply incapable of satisfying all the phenomenal incremental electrical demand forecasted with the tidal wave of new Data Center development. As a result, much of this incremental electrical demand will require development of new power generation infrastructure. Natural gas has emerged as the preferred fuel for power generation, because it is available quickly, reliably, and affordably. Given all this, Many Data Center owners/operators will become buyers of natural gas - either directly, or indirectly through various structures of intermediary solution providers. This Panel of knowledgeable industry experts will examine gas buyer strategies, including intricacies of commercial arrangements, counterparty alternatives and risk management techniques. Moderator: Rock Graham, <i>Manager Origination</i>, NRG Energy Inc. Speakers: Jay Baronowski, <i>Vice President</i>, Advanced Power Elizabeth Wolohan, <i>Vice President Energy Procurement</i>, Tract Michael Krutak, <i>Principal Gas Planner</i>, Vantage Data Centers – Invited Ken Yagelski, <i>Director Gas Supply</i>, Southern Company Gas David Bell, <i>VP of Data Center and Microgrid Development</i>, VoltaGrid

10:30 am – 10:45 am	Networking Break – Sponsored by Caldwell Tanks, Inc & Preload, LLC
10:45 am – 12:15 pm	Panel: Policy, Technology, and Research Alignment for Large-Load Development in Texas Texas stands at the forefront of large-load growth—from AI-driven data centers to advanced manufacturing. This session brings together regulators, technology leaders, and academic researchers to discuss how policy, innovation, and integrated planning can work together to ensure resilient and responsible development. As Texas experiences an unprecedented wave of large-load expansion, effective coordination among policy makers, technology providers, and researchers has become critical to sustaining growth while ensuring reliability, efficiency, and community benefit. This discussion explores how the ecosystem of large-load development—spanning regulation, technology innovation, infrastructure, and academic research—can work collaboratively to address power, water, and land challenges. The panel will highlight approaches to planning, permitting, and investment that enable Texas to lead in digital and industrial infrastructure while maintaining resource balance and grid stability. Moderator: Cleve Hogarth, <i>Principal</i>, Cleveland Advisory, LLC Speakers: Lorena Moscardelli, <i>Director</i>, Bureau of Economic Geology - Jackson School of Geosciences - UT Austin Kathleen Jackson, <i>Commissioner</i>, Public Utility Commission of Texas Jim Wright, <i>Chairman</i>, Railroad Commission of Texas Orgil Batsaikhan, <i>President & CFO</i>, WTG Energy Santiago Suinaga, <i>CEO</i>, Infrastructure Masons